#### MODOC COUNTY PROBATION DEPARTMENT

326 South Main Street - Alturas, California 96101 (530) 233-6324 - FAX (530) 233-6363

Chief Probation Officer Stephen Svetich Interim Assistant Chief Probation Officer Erica Tassone



#### ASSISTANT CHIEF PROBATION OFFICER

**OPEN UNTIL FILLED** 

#### **SALARY RANGE (A-F):**

371 (Step A-F \$6,207-\$7,921)

The Assistant Chief Probation Officer reports to directly to the Chief Probation Officer, and has, under the Chief Probation Officer's general guidance, executive decision-making authority, and administrative responsibility for the operation of the Probation Department. The Assistant Chief Probation Officer will function as the main administrative officer for the department, responsible for training and oversight of all other employees, and must be capable of assuming full administrative responsibility in the event the Chief Probation Officer is not available. Incumbents are expected to be able to perform and exercise supervision over the most complex aspects of professional probation work, and to train others in how to perform those tasks.

#### **EDUCATION AND EXPERIENCE:**

Any combination of education and experience/training that would likely provide the required knowledge and abilities is qualifying. A typical way to obtain the knowledge and abilities would be:

Equivalent to a graduation from a four-year college or University with a bachelor's degree in criminal justice, psychology, sociology, behavioral sciences, or a closely related field is desirable.

Five (5) years of experience performing professional probation work comparable to a Deputy Probation Officer III with Modoc County, including at least two (2) years at the level of Supervising Deputy Probation Officer, or a combination of probation work and a related field such as Social Services or law enforcement, including at least two (2) years at a supervisory level.

Modoc County is an Equal Employment Opportunity Employer.

Employment packets are available at Probation or online. To apply please provide the following documents:

- a. Cover Letter
- b. Employment application
- c. Resume
- d. 3-5 references

# MODOC COUNTY STRATEGIC PLAN



Investing in People and Our Communities

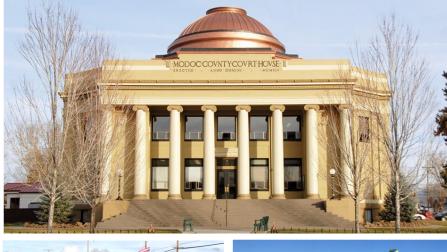
























## Modoc County Strategic Plan

## 2018-2021

Adopted by the Board of Supervisors on December 12, 2017



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#### Our success depends on:

### **Accountability**

Taking personal responsibility for the situation and demonstrating effective leadership necessary to achieve Modoc County's mission and vision.

#### Citizen Focus

Valuing constituents by delivering excellent services to residents with professionalism and courtesy while maintaining public trust and confidence.

#### Collaboration

Offering opportunities for employees to shape and improve services provided by Modoc County; working together with our constituency, organizations, local, regional, state and federal agencies to achieve common goals.

#### **Professionalism**

Building and maintaining an ethical, highly skilled, diverse, and compassionate workforce.

#### **Transparency**

Developing trust by providing access to information and an opportunity to participate as Modoc County conducts the decision making process.



## **GOAL: ACHIEVE AND MAINTAIN FINANCIAL STABILITY**

Financial stability is a top priority for Modoc County. Modoc County has encountered challenges over the years which have caused financial instability, such as the county hospital deficit. The most recent issue to affect the County is the CalPERS Unfunded Accrued Liabilities (UAL) and Discount Rate. Modoc County has identified financial stability as a top priority. The County will address the CalPERS (UAL) issue through educational outreach to employees, other agencies, and the public while developing a method for allocation and payment.

#### Objective: Continue to address past County financial issues

**Action A:** Operate in a fiscally responsible manner and seek options with the State Controller's Office regarding the remaining hospital debt.

**Action B:** Ongoing implementation to upgrade financial software systems for improved accuracy and availability of information.

Action C: Seek alternative sources of revenue to enhance existing revenue streams.

**Action D:** Educate employees for a comprehensive understanding of Restricted vs. General Funds.

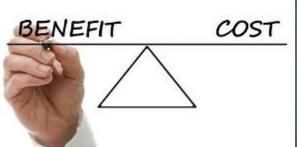
# Objective: Manage the CalPERS Unfunded Accrued Liability (UAL) and the effects of the projected increases to the normal cost rate

**Action A:** Appoint an Ad Hoc Committee to further the County planning efforts regarding CalPERS Unfunded Accrued Liability (UAL) and the financial status of the County.

**Action B:** Develop a methodology for smoothing of the CalPERS Unfunded Accrued Liability (UAL) costs.

**Action C:** Increase legislative advocacy from the Board of Supervisors and County Administrative Officer on the CalPERS Unfunded Accrued Liability (UAL).

Action D: Allocate and pay CalPERS Unfunded Accrued Liability (UAL).







#### **GOAL: STREAMLINE COUNTY GOVERNMENT**

Providing excellent service is a priority to Modoc County. The Board of Supervisors and County employees will identify and explore areas where County government can be streamlined to improve customer service and public access to information.

#### → Objective: Comply with State-Federal laws and regulations

**Action A:** Systematic update to the Modoc County code book to ensure compliance.

**Action B:** Comprehensive update to the Modoc County website for improved services to the public and compliance with ADA requirements.

**Action C:** Centralize online data management system to improve and meet the requirements for records and retention management.

**Action D:** Develop standardized county forms to provide consistency across departments.

Action E: Develop a monthly intake training schedule for Human Resources.

**Action F:** Develop a list of department specific training to allow for immediate employment, until the monthly employee orientation can be facilitated by Human Resources.

## Objective: Increase efficiencies thru consolidation and technological upgrades Action A: Identify reorganizational opportunities within county departments.

Action B: Implement software upgrades to accomplish uniformity of county financial programs.

**Action C:** Redesign the County website, focusing on providing standardized information while granting access to forms and services for the public.

**Action D:** Update the website to improve the publics understanding of the location of services provided by the county. This will empower the public to self serve and reduce staff work load.

## Objective: Improved employee orientation and training for recruitment and retention

Action A: Implement "Target Solutions" for tracking and accountability of employee training.

**Action B:** Develop a countywide orientation training video to educate new employees on county services and departments.

Action C: Develop a promotional video to attract qualified employees to Modoc County.

Action D: Provide a toolkit of resources for successful employment.



#### **GOAL: REDUCE DRUG USE AND CRIME**

Historically, Modoc County as been proud of their rural community status which provided the public with a sense of security and comfort. The County recognizes the threat which drug use and crime present to this sense of security. To address this issue, the County will host a joint meeting of partner agencies regarding crime and drug use to create a unified strategic plan for solving the identified issues.

# Objective: Develop a collaborative and cohesive approach to reduce drug use and crime in Modoc County

**Action A:** Appoint an Ad Hoc Committee of the Board of Supervisors to facilitate solutions.

**Action B:** Secure a trained facilitator who will bring justice system agency partners together.

**Action C:** Identify partner agencies to form a Coalition for Crime and Drug Prevention in Modoc County.

**Action D:** Invite partner agencies to participate in the decision making process through a series of strategic planning sessions where critical issues are identified.

- 1: Develop strategies to address the critical issues facing Modoc County and develop individual committees from the partner agencies who will focus on each issue.
- **2:** Develop goals, objectives, implementation strategies, and a method to collect data for the creation of a strategic plan.
- 3. Develop a performance metric for each critical issue to measure the results.

**Action E:** Conduct an annual evaluation session to review the progress of each committee for the creation of an annual report.



#### **GOAL: IMPROVE COUNTY GOVERNMENT CULTURE**

Communication and collaboration are essential for efficiency and productivity in government. All departments will continue with team building, leadership, policy training, and strategies for enhancing interdepartmental relationships to improve county government culture.

Objective: Encourage Interdepartmental Communication

**Action A:** Create an open exchange of ideas and information by holding quarterly Department Head meetings to develop a cohesive direction for the county.

**Action B:** Develop a schedule and invitation for departments to participate in "Coffee with a Supervisor" to encourage Board/Employee interaction.

Action C: Publish a quarterly county employee newsletter.

Objective: Expand Employee Recognition

Action A: Develop and initiate an Employee of the Quarter/Year program.

Action B: Provide County logo products for Employee of the Quarter/Year.

Objective: Enhance County Government Culture

**Action A:** Develop a mission and vision statement for the County.

Action B: Develop Core Values.

Action C: Hold social events for employees two (2) or more times per year.

**Action D:** Develop an employee orientation/recruitment video communicating the strategic plan to establish a standard of employment.

Action E: Decrease employee turnover and increase retention through improved culture.

Objective: Provide tools for superior interaction with the public

**Action A:** Improve employee interaction with the public through customer service and ethics training.

**Action B:** Encourage departments to schedule staff coverage during lunch hours providing better service to the public.

**Action C:** Compile department forms, service information, Department Head photos, and department mission statements for the county website redesign.

Action D: Expand and improve signage for county offices and public locations.

# Strategic Plan Road Map

The County Board adopts a strategic plan that is used to help guide the future of the County, and influence budget and policy decisions.

In 2013, the Modoc County
Board of Supervisors engaged
in the first strategic planning
session. A trained facilitator
was utilized to identify County
goals. The initial meeting was
the beginning of creating a clear
road map for Modoc County.

Every three (3) years the County reviews and updates its Strategic Plan.

The plan includes specific goals, objectives, and actions.

In July of 2017, a Board workshop was held to review past County goals. Employees shared input on issues, trends, challenges and opportunities which assisted the Board in shaping the updated strategic plan.

The County continually tracks and evaluates progress. The Board receives progress reports throughout the year. The County also communicates information to the public on its website and through other communication platforms.

The County's budget is shaped by and reflects our strategic plan, which guides decisions for the future.